

## Board of Education Candidate Professional Development Session

#### By the end of this session, Board Candidates will:

- Gain a deeper understanding of what makes an effective Board of Education
- Understand roles of board members, roles of the superintendent and where they intersect
- Understand expectations of candidates in the timeframe leading up to and following the election
- Understand how to engage in a fair, equitable, and transparent election



#### Why do we have Boards of Education?

- Create a shared vision for the future of education
- Set the direction of the school district to achieve the highest student performance
- Provide rigorous accountability for student achievement results
- Develop a budget and present it to the community, aligning district resources to improve achievement
- Support a healthy school district culture for work and learning
- Create strategic partnerships with the community stakeholders
- Build the district's progress through continuous improvement
- Adopt and maintain current policies
- Hire and evaluate the superintendent
- Ratify collective bargaining agreements
- Maintain strong ethical standards

# So, you're officially a Candidate for the Board... How did I get here?

## Qualifications & eligibility for membership on the Board:

- Able to read and write
- Qualified voter & resident of the district (18 or older)
- Resident of the district at least one year
- Not recently removed from a district office
- May not reside with another Board member
- May not be a current employee
- May not simultaneously hold another public office



## So, you're officially a Candidate for the Board... Prior to the election:

- Communication
  - Transparent
  - Information is shared with all candidates
  - Email can be FOILed & "Reply All"



# So, you're officially a Candidate for the Board... And you win!

#### Next Steps

- Meet with the Superintendent and Board President as a "Trusted Elect"
- Appointed and seated at the Annual Reorganizational meeting on July 8th at 6:30
- Must complete NYSSBA new Board Member training
- Summer Board Retreat and Development is on July 18th from 9-3
- Assigned an Experienced Mentor
- Don't be afraid to talk about your experiences and ask questions!



### Self-Reflection: What brings you to the Board?



- Maybe you want to be the voice of students
- Maybe you asked a lot of questions about a decision that was made
- Maybe you are worried about the direction you thought the district is headed in
- Maybe you feel a call to be part of the solution
- Maybe you feel you can contribute in a unique and positive way

What is your call to action?

### What challenges do Boards face?

- Influence of politics on topics and decisions in education
- Complex topics in education can be confusing and overwhelming to those not in educational settings
- Significant time commitment for a significant salary!
  - Regular BOE meetings-Twice a month
  - Subcommittee meetings of the Board
  - Special Board meetings and community forums- as needed
  - Participation in other district committees
  - Read weekly updates and preparation for meetings
  - Attend district events
- What is popular isn't always right. Some decisions will be difficult.
- Disagreements can be challenging
- Personnel decisions are not public

#### "I" versus "We": Working as a Team

- Boards work together in deliberations, discussions, considerations and planning
  - Public communication should reflect this
  - What does that look like?
- Work as part of a team with the Superintendent as a single governance body
- A strong team faces difficult challenges together
  - Achieved through open and honest dialogue
  - Understanding of your role
  - Commitment to agreed norms

## We all have a responsibility to "run" our district. Who does what?

- BOE
- Superintendent
- Administration
- Staff



Please read NYSSBA article. What are your key takeaways?

### What is the role of the Superintendent?



- Provides leadership to guide and develop the Board
- Is an ongoing resource of information to the Board
- Works closely with the Board President to develop meeting agendas and ensure timely and clear communication
- Leads school administrators in their efforts to develop programs and strategies that support district goals for student achievement
- Responds to the news media (Spokesperson for the District with Board President)
- Is visible and present within all aspects of the school district
- Implements programmatic and fiscal decision-making

#### Where do our roles intersect?

#### **Boards of Education**

- Establishes Board of Ed Goals
- Holds Superintendent accountable
- 3. Provides resources and support for the district
- 4. Publicly supports Board decisions, listens, but does not act individually
- 5. Evaluates and establishes district policy
- 6. Sets standards for conduct at meetings
- Hires and evaluates the Superintendent, appoints staff, grants tenure, ratifies CBA's
- 8. Adopts annual budget, approves fund balance transfers and allocations
- Approves capital improvement projects, appoints architect and construction management contracts

#### **Superintendent**

- 1. Establishes Superintendent Goals
- Holds others accountable
- 3. Responsibly allocates resources and support
- 4. Publicly supports Board decisions and reflects positively on the district
- Implements policies, develop practices that support BOE policy
- 6. Models and follows standards for conduct at meetings
- 7. Responsible for personnel matters, recommends appointment and tenure, negotiates contracts
- 8. Recommends budgetary priorities based on district goals, explains and recommends transfers and allocations
- 9. Recommends facilities improvements, oversees facilities specifications and NYSED assurances

#### A Strong Board Member Knows...

- Seek first to understand; engage in active listening
- Apply agreed norms of collaboration
- Be open to other viewpoints, even as you apply your personal values and understandings
- Consider that "because we've always done it that way" may not be a sufficient reason to resist change
- The true success of a board is not measured by agreement, but by the respectful disagreement and discourse in decision making
- That after facing a difficult decision, effective boards embrace the Board's decision and move forward together



#### What YOU can expect from your Superintendent

- Transparency with all Board members- What one knows, we all know
- Avoids surprises, keeps the Board informed as situations develop
- Doesn't "sugarcoat" to the Board what they want to hear
- Seeks Board input and support on major decisions
- Presents alternatives to the Board in an objective manner
- Helps to orient and assist new Board members
- Develops and grows with the Board

#### **Effective Board Governance promotes:**



- An emphasis on end results for all students rather than on personal issues of the board
- Diversity in viewpoints are welcomed
- A focus on strategic leadership rather than administrative details
- The distinction between the board and CEO roles and communicates when unclear
- Collective rather than individual decisions
- A focus on the future rather than on the past or present
- Proactive rather than reactive governance

# Thank you for your interest in serving our students and our district!

